

**After Action Review/Kim family search
December 8, 2006
Conducted by Charlie Phenix and Lang Johnson**

Purpose:

- To focus on items that worked and items that need improvement
- To implement the next steps needed based upon those items that need improvement

What worked:

- Edge Wireless system – hit system for location. They went the extra mile.
- Use of helicopters for search
- Air used to clear specific roads quickly
- Good coordination between multiple aircraft organizations. Lots of aircraft in area.
- Highly motivated searchers and troops
- Coordination among all participating agencies
- PIO was key
- Communication system worked well in general between command and field persons.
- Erasing of county lines and rank
- Area set up quickly for Red Cross kitchen
- Only one injury sustained
- Josephine County SAR facility – SAR compound set up appropriately
- Able to get resources needed
- Great interagency cooperation
- IAP worked, ICS model worked well
- Interface and ability to work together between public and private agencies (SO & Carson)
- Established interagency trust quickly
- Air ops went well
- TFR in place over search area (Temporary Flight Restriction)
- Integration of OSP into a search op.
- Overall handling of media relations
- Liaison status was recognized
- OSP taking ownership
- Early elimination of prime areas and speed in narrowing search focus
- Red Cross to take care of troops
- Did not matter whose land we were on
- Sanding of the road
- Rapid response of Sara, Jason Stanton and SAR to narrow search area
- IC system in field
- Trust between all involved – ask for something to be done and it was
- Field personnel worked well together
- Good level of knowledge and expertise of those involved
- Depth of family involvement and survival packs they put together

Needs for improvement:

- Mobilize as many resources as fast as possible
- Confirm status of ordered resources – are they available or not?
- Air attack position (group support)
- Better information on resource capabilities
- Need to be on the same page for map datum and coordination system
- Break down of jurisdictional lines sooner
- Improve communication, cooperation and coordination sooner
- ID or assume quicker agency ownership or management group
- Verification of what roads have been cleared, ie. Spray paint?
- Utilization of helicopters more efficiently
- Technical communication issues, training, use and equipment
- Media needs their own area
- Red Cross needs to train more people earlier
- Early disconnect between Ops and Field
- Use of more TAC and command frequencies – develop a comm’s plan and better use of command frequencies
- Regional use of resource list – type and capability
- Better intel sharing – specific to field
- Earlier use of ICS
- Match resources with job
- Agency to agency information
- Better process for requesting/ordering and specific instructions
- Aircraft orientation for ground resources and search managers
- Road making system for aircraft (use rules)
- Include air assets in briefings
- Use of existing comms resources
- Liaison between family and command
- Crew rest and management for ground and aircraft
- Better crew debriefing process
- Media management
- System for verifying intel
- Screening by PIO and IC prior to speaking with press
- Improved communication with affected family members
- Local expertise for missions
- Relief resources
- Manage ICP flow and facility better
- Establish task force to explore improvements
- No formal transfer of command/IAP
- Follow ICS planning timelines
- Listen to ground troop intel
- ID command staff
- Agencies offer type and availability of resources earlier
- Single point media contact
- Better communication discipline – awareness of who is around

- Communication plan – logistics, planning, air ops, command, TAC(s), written plan etc.
- Situation unit for information handling and sharing
- Pre-identified search locations for logistics support – i.e. Repeater sites, field command posts
- Earlier ICS assignments
- Establish MAC (Multi Agency Coordination) earlier
- Resources can be moved by aircraft
- Designated media area away from ICP
- JIC (Joint Information Center), PIO needs assistant!
- Better awareness of how national media works – tactics in information gathering

Next steps:

- More training – see improvement list
- Central resource data base for resource ordering
- Vehicle and ground force ID's visible to aircraft
- MOU's for resource sharing
- Regional response system – team concept

- Task force was created to discuss the needed improvements.
- Members of task force:
 - Fire Def. Br – Phil Turnbull
 - Jackson Co. – Pat Rowland
 - OSP – Lt. Powers
 - Coos Co. – Rod Summers
 - ODF – not filled
 - Klamath Co. – Rod Daily
 - Douglas Co. – Wayne Stinson
 - Josephine Co. – Sara Rubrecht
 - BLM – Don Robinson
 - Red Cross – Tony Hernandez
 - Carson – Joseph Rice
 - AMR – Annetta Cooper
 - Josephine Co. GIS – Jason Wegner
 - Curry Co. – Sgt. John Ward
 - USFS – Lee Fox

- Members of task force will meet in January 2007, actual date is yet to be determined.